Downtown Norfolk @

Highlights from DNC's 2016 Usage and Perception Study

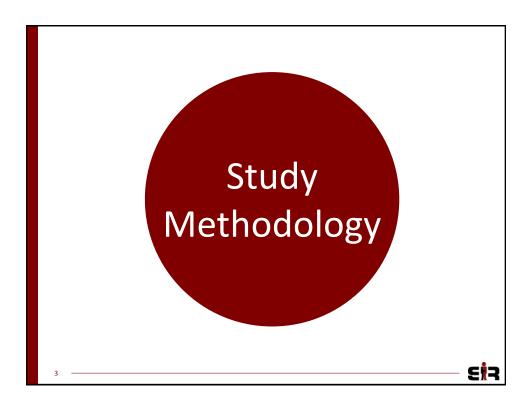
April 6, 2016



30-Minute Agenda

- Study Methodology
- Key Insights About Downtown Norfolk
- Your Job as a DNC Member
- Why Your Role Is So Important

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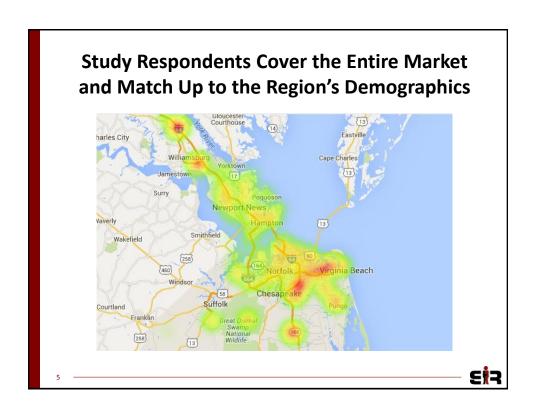
Study Methodology

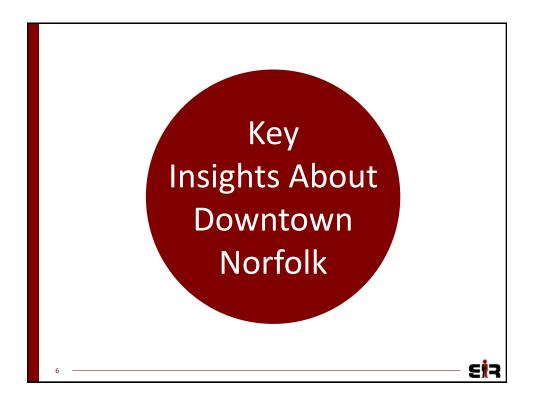
- A 15-minute online survey, created by SIR and approved by DNC, was conducted among residents (18 and older) across the Hampton Roads region.
 - 651 complete responses were collected.
- Responses were collected January 12–18, 2016.
- Data was analyzed by SIR, including coding and tabulation of open-ended responses.

Note: In 2012, the study was conducted using a telephone methodology that sampled a mix of landlines and cell phones. The study obtained 500 completed interviews. A follow-up online sample version was conducted a month later.

In 2010, the study was conducted using a telephone methodology that sampled only landlines.

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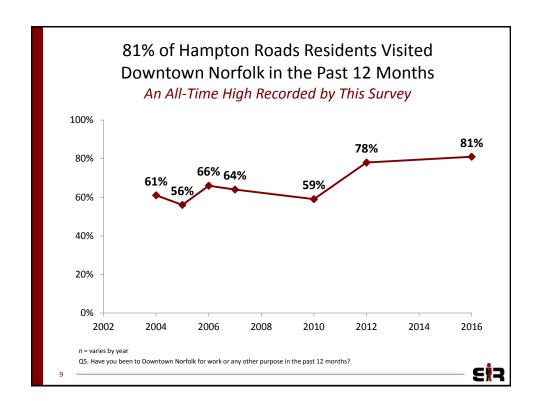


The **Biggest** Finding

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Visitation to Downtown
Norfolk is *at an all-time high*—
8 in 10 residents across the region visited Downtown Norfolk in the past 12 months.

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5 Reasons

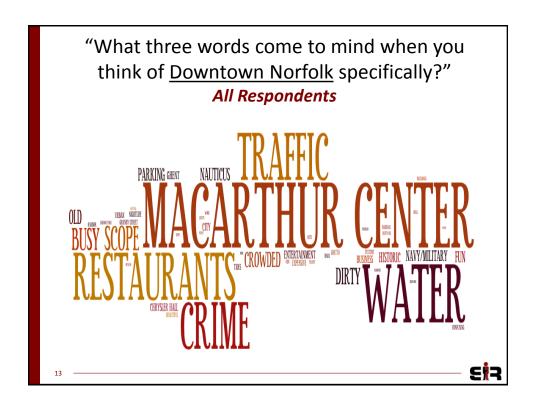
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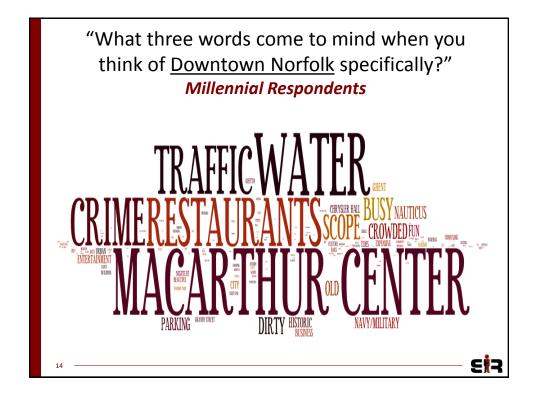


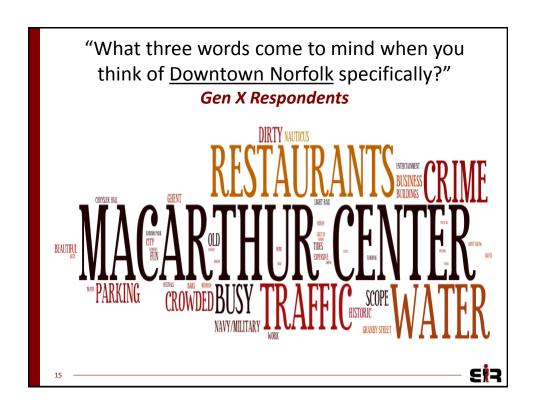
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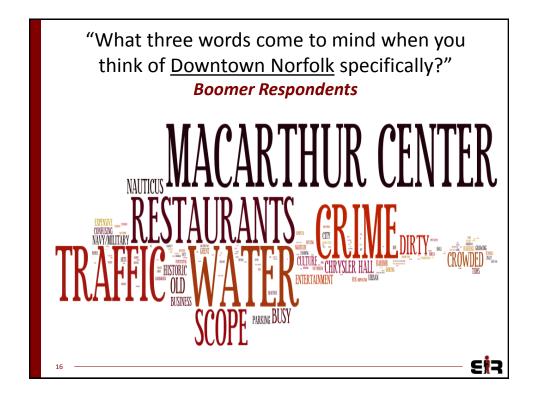
For the most part, Downtown Norfolk is now associated with positive imagery.











"What three words come to mind when you think of Downtown Norfolk specifically?"

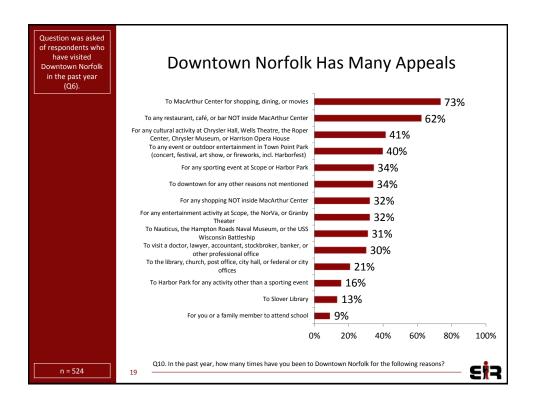
Silent Generation Respondents

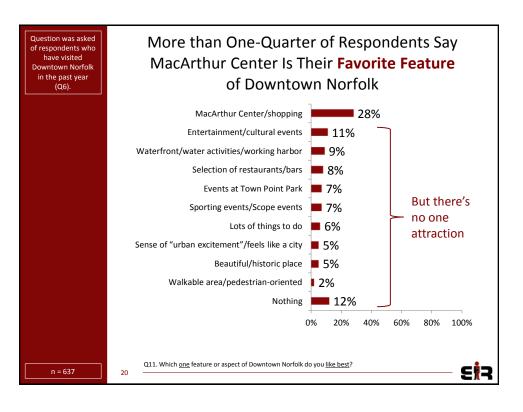
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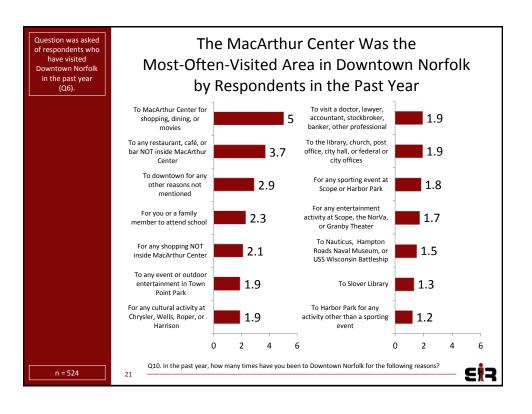
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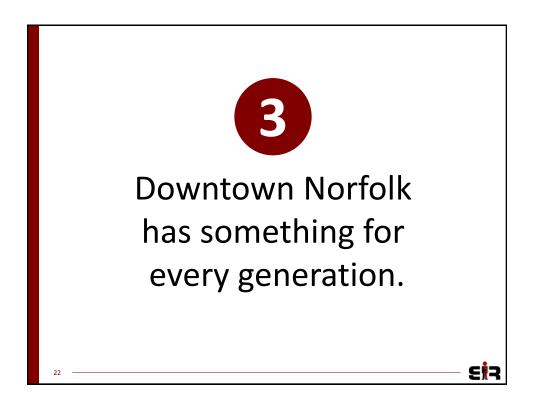
Downtown Norfolk has many appeals, with the MacArthur Center being the biggest attraction.

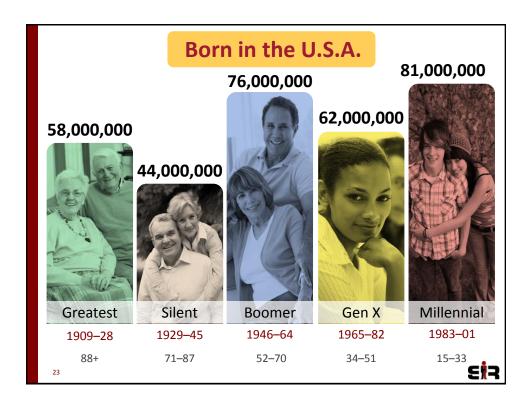












| owntown Norfolk n the past year (Q6). | Downtown Norfolk as a Destination Has Something for Every Generational Cohort | | | | |
|--|--|------------|-------|--------|--------|
| | | Millennial | Gen X | Boomer | Silent |
| | To MacArthur Center for shopping, dining, or movies | 81% | 79% | 64% | 65% |
| | For any shopping NOT inside MacArthur Center | 38% | 30% | 24% | 35% |
| | To any restaurant, café, or bar <u>NOT inside</u> MacArthur Center | 61% | 63% | 57% | 60% |
| | To any <u>event or outdoor entertainment in Town</u> <u>Point Park</u> | 48% | 45% | 29% | 19% |
| | To Nauticus, the Hampton Roads Naval Museum, or the USS Wisconsin Battleship | 38% | 27% | 25% | 23% |
| | For any <u>cultural activity</u> at Chrysler Hall, Wells Theatre, the Roper Center, Chrysler Museum, or Harrison Opera House | 31% | 34% | 41% | 60% |
| Millennial respondents n = 90 Gen X respondents n = 172 Boomer | For any <u>entertainment activity</u> at Scope, the NorVa, or Granby Theater | 37% | 34% | 26% | 17% |
| | To Slover Library | 13% | 12% | 6% | 17% |
| | For any sporting event at Scope or Harbor Park | 34% | 35% | 29% | 23% |
| | To Harbor Park for any activity other than a sporting event | 21% | 10% | 11% | 6% |
| | To visit a doctor, lawyer, accountant, stockbroker, banker, or other professional office | 24% | 26% | 28% | 35% |
| | To the library, church, post office, city hall, or federal or city offices | 16% | 20% | 17% | 13% |
| respondents | For you or a family member to attend school | 14% | 6% | 2% | 0% |
| n = 214 | To downtown for any other reasons not mentioned | 34% | 31% | 31% | 33% |



Downtown Norfolk's physical and cultural improvements are being noticed, driving positive perceptions.

25



Downtown Attributes

Offers a variety of dining options
Offers art and cultural opportunities
Has a rich history
Has a variety of shopping options
Has a variety of live music entertainment
Has accessible public transportation
Is culturally and ethnically diverse
Offers higher education options
Has a variety of employment options
Embraces creativity
Offers outdoor recreation options

Offers outdoor recreation options
Is easy to travel to the downtown area
Is easy to get around by biking or walking
Offers quality bousing options

Offers quality housing options

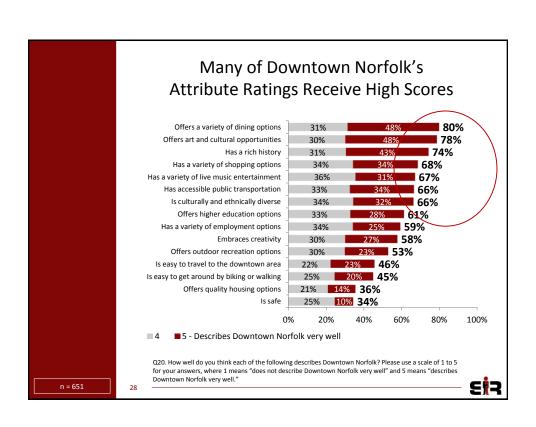
Is safe

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"How well do you think each of the following describes Downtown Norfolk?

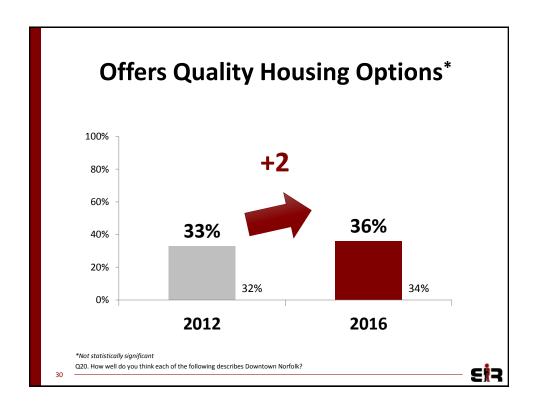
"Please use a scale of 1 to 5 for your answers, where 1 means 'does not describe Downtown Norfolk very well' and 5 means 'describes Downtown Norfolk very well.'"





Since 2012,
Downtown Norfolk
has improved ratings
on 13 of 15 attributes





The Facts

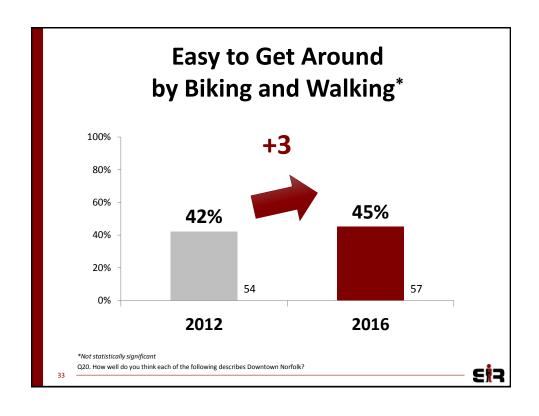
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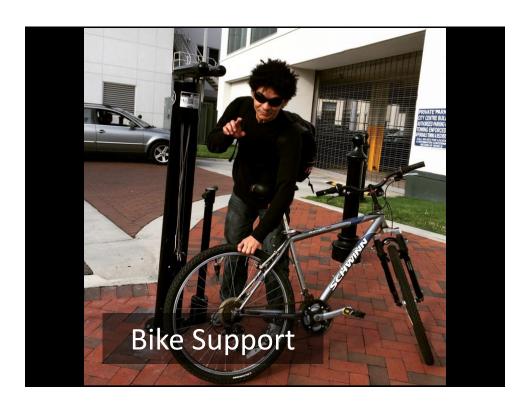
residents added to Downtown Norfolk in the past 18 months 5,000

residents now live in Downtown Norfolk

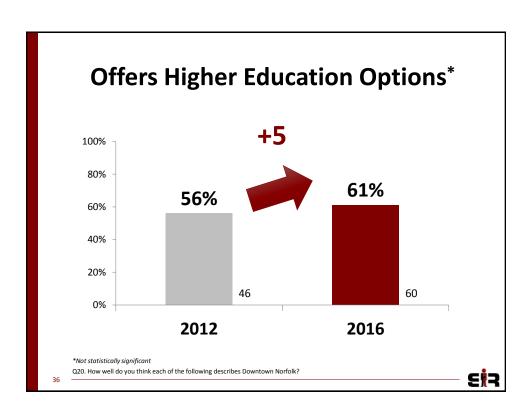


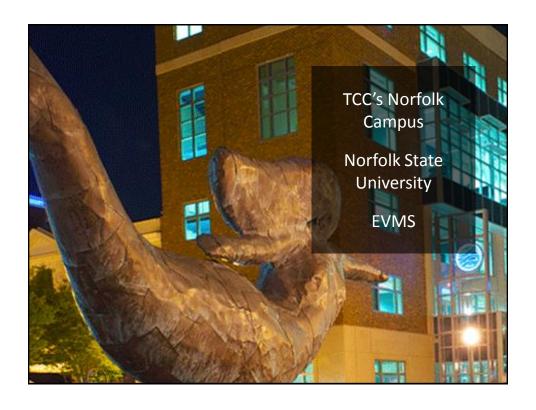


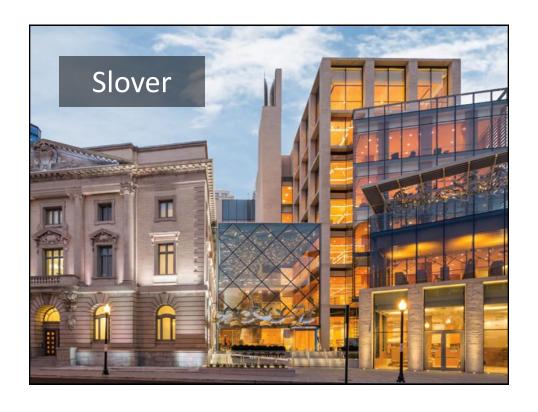


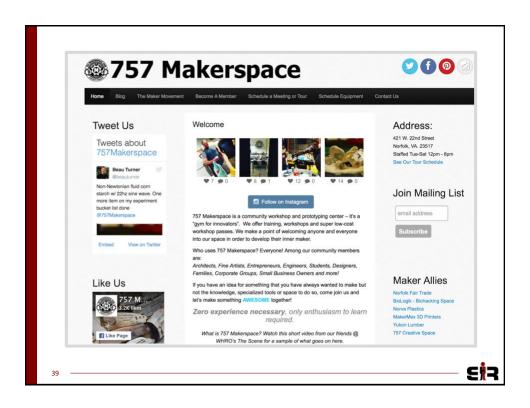


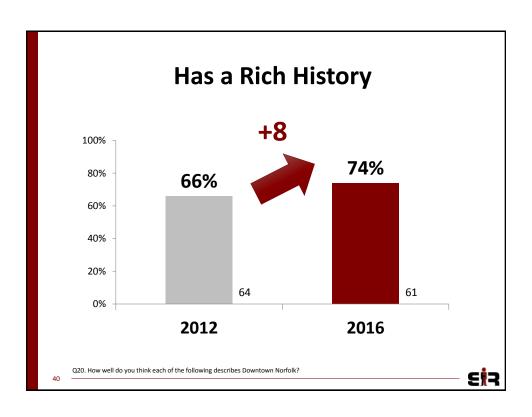


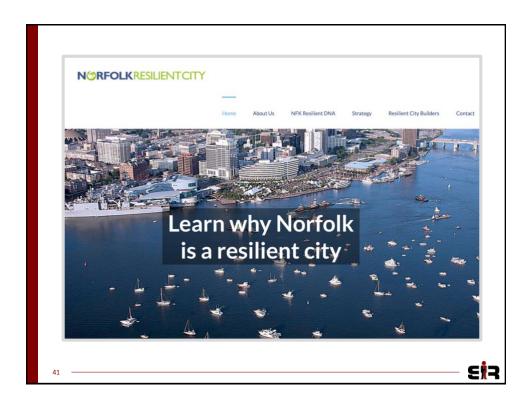




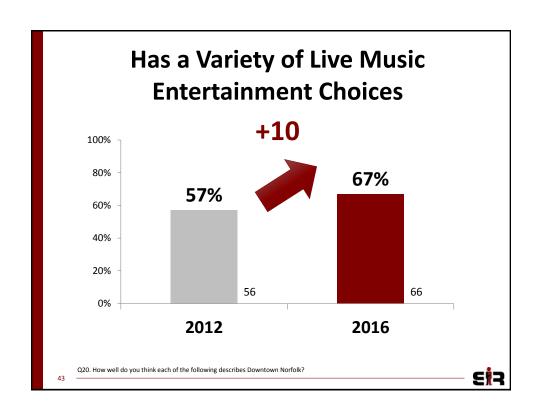




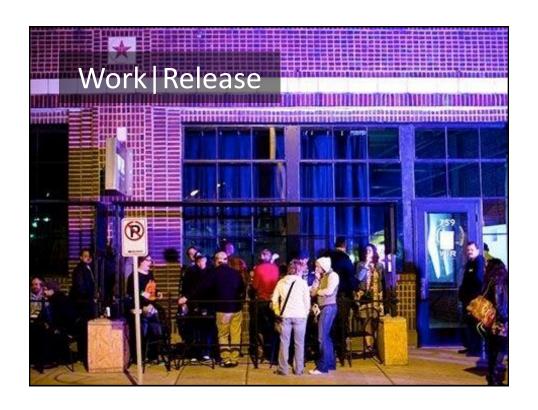


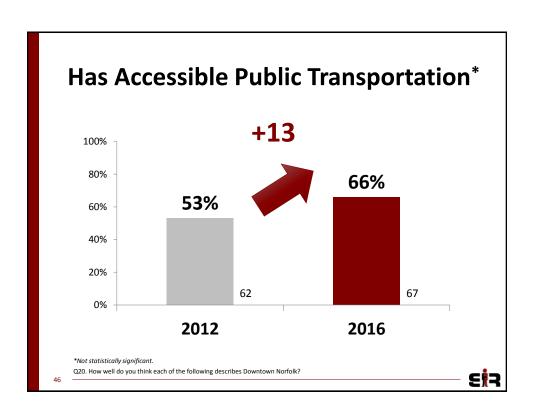






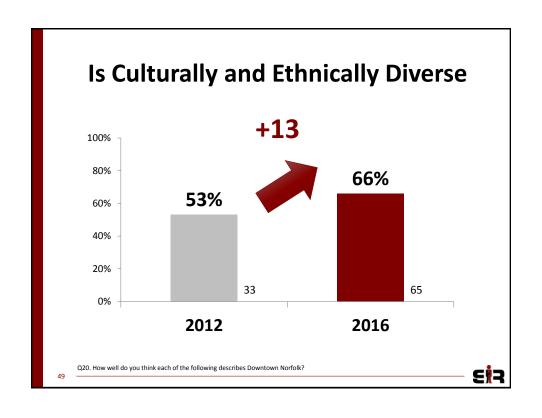






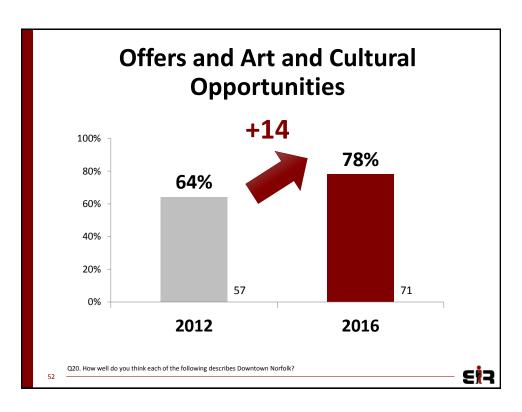






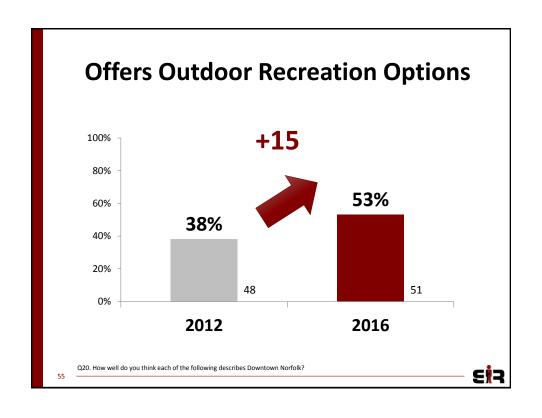








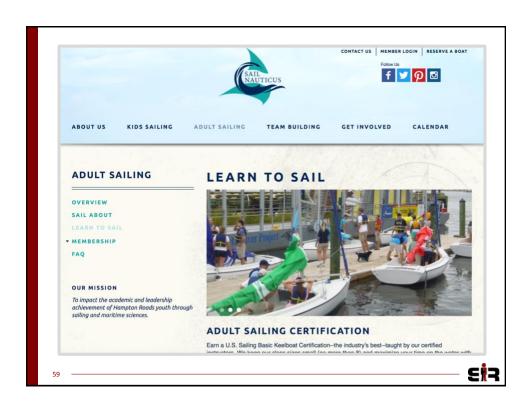


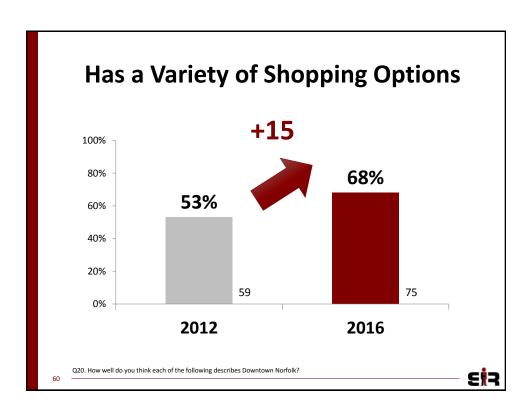


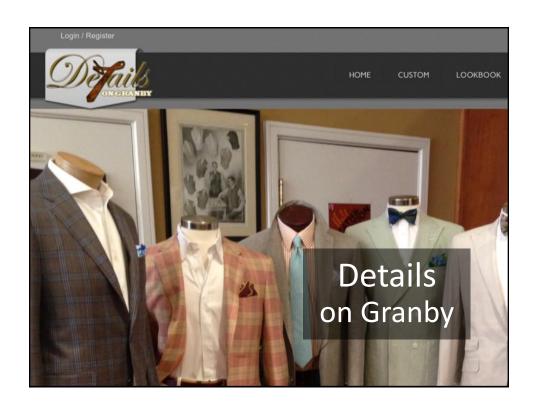


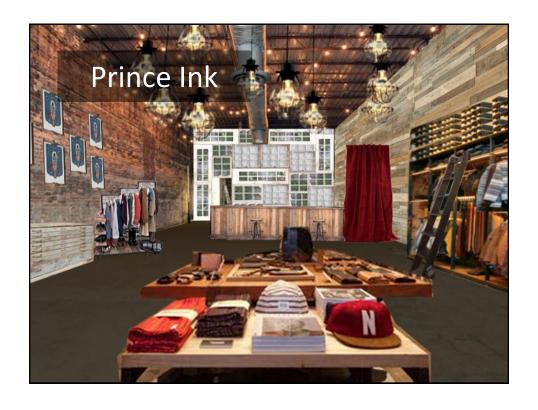


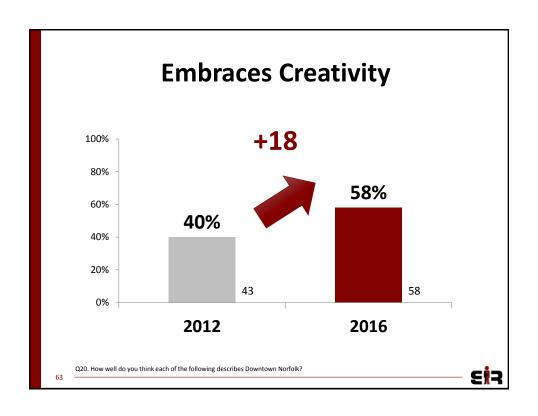


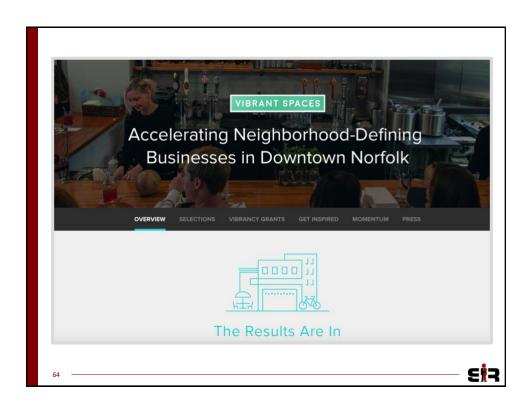




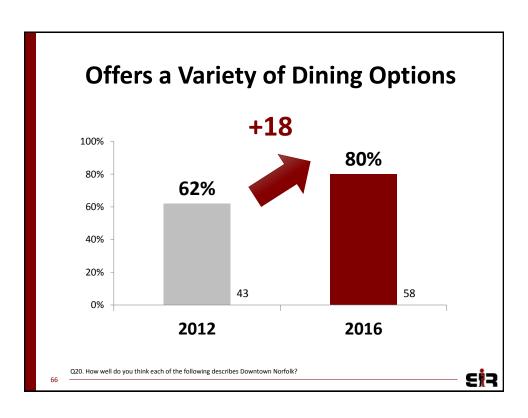










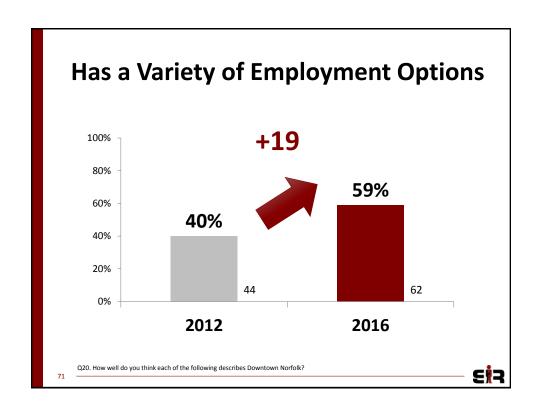


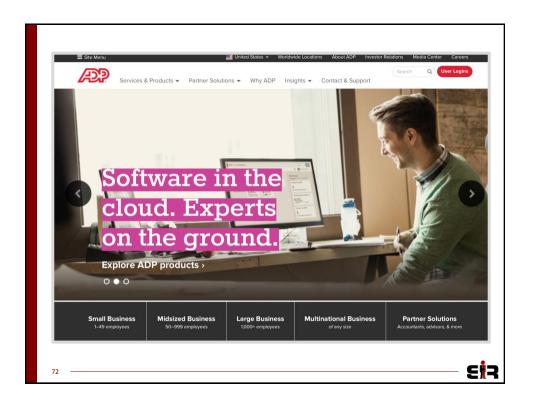








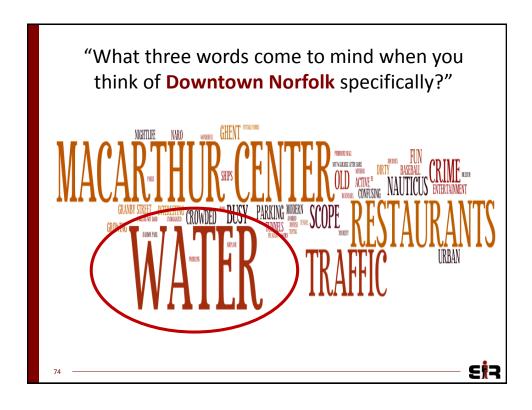


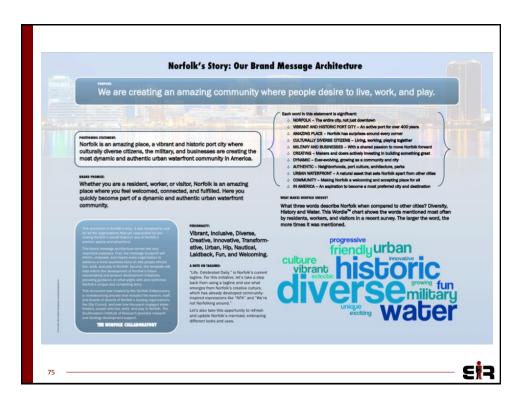


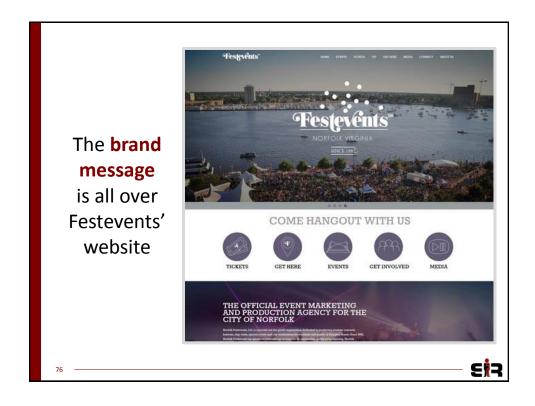


Our more seamless messaging is working.











Renamed the
Norfolk Jazz Festival
to the Norfolk
Waterfront Jazz
Festival

77

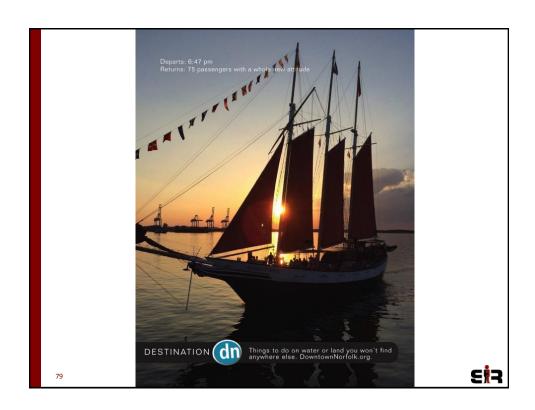
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Downtown Norfolk @

"Things to do on water or land you won't find anywhere else"

78

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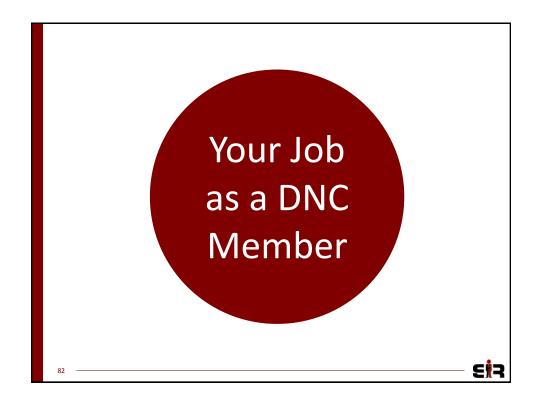


Downtown Norfolk @

"Where all kinds of people find all kinds of unique things to do."







Continue to Spread the Word:

Greater knowledge of Downtown Norfolk is associated with more positive ratings and intent to visit.

83



How Much Do People Really Know About Downtown Norfolk?

Q21. Which of the following facts about Downtown Norfolk are you aware of?



The Waterside District, formerly Waterside, will reopen in 2017.

85



51%

The Waterside District, formerly Waterside, will reopen in 2017.



Over 450,000 people come to 11 events at Town Point Park every year.

87



27%

Over 450,000 people come to 11 events at Town Point Park every year.



Over the last three years, over 1,000 new condominiums and apartments have been added to Downtown Norfolk.

89



25%

Over the last three years, over 1,000 new condominiums and apartments have been added to Downtown Norfolk.



The most innovative and high-tech library in America is now open in Downtown Norfolk.

91



25%

The most innovative and high-tech library in America is now open in Downtown Norfolk.



In 2017, The Main, a 23-story hotel and conference center, will open in Downtown Norfolk and be the largest building in the city.

93



16%

In 2017, The Main, a 23-story hotel and conference center, will open in Downtown Norfolk and be the largest building in the city.



Norfolk's exciting new arts district, located in Downtown Norfolk, has reached a critical mass.

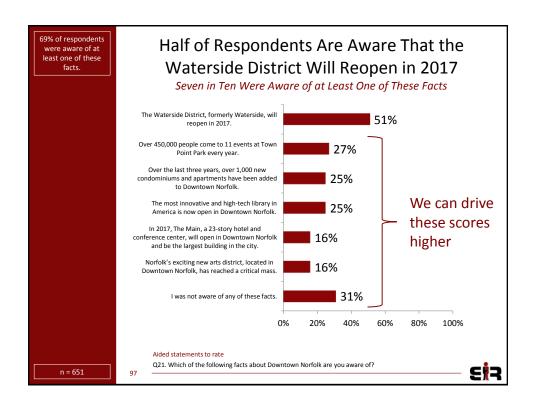
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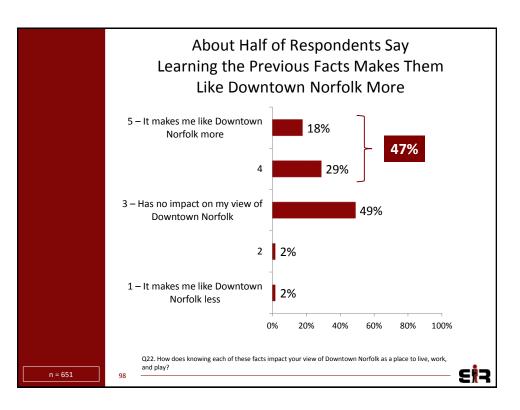


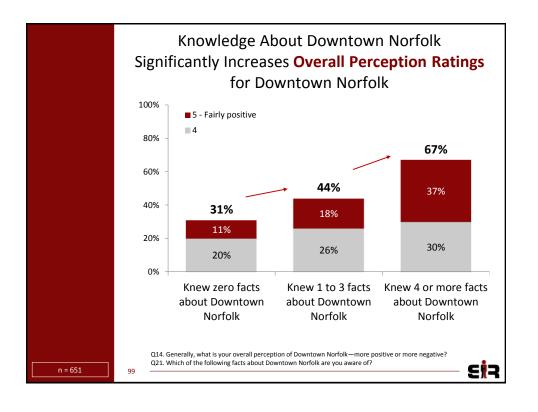
16%

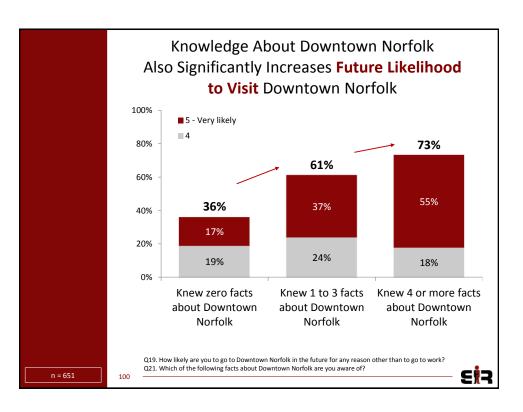
Norfolk's exciting new arts district, located in Downtown Norfolk, has reached a critical mass.



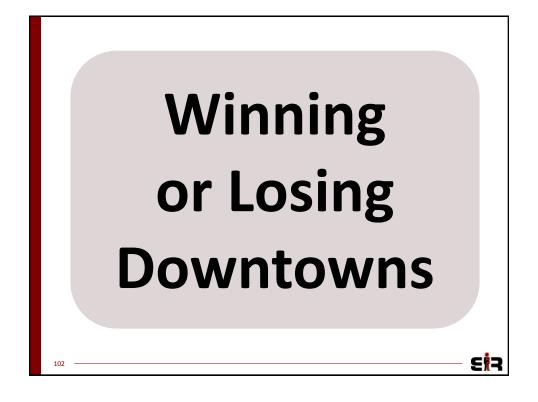


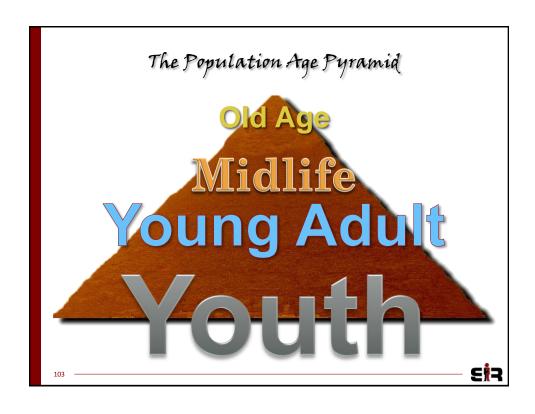


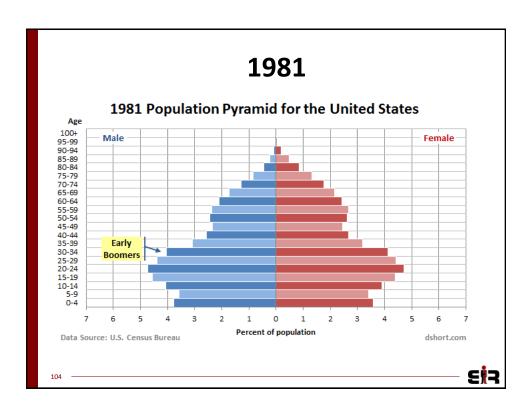


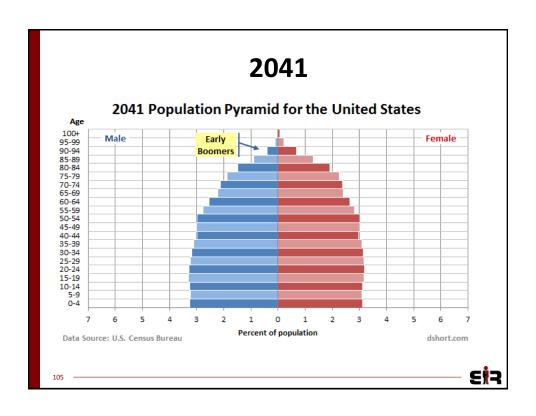


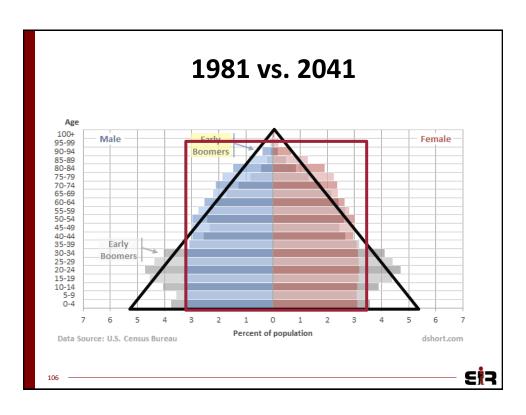


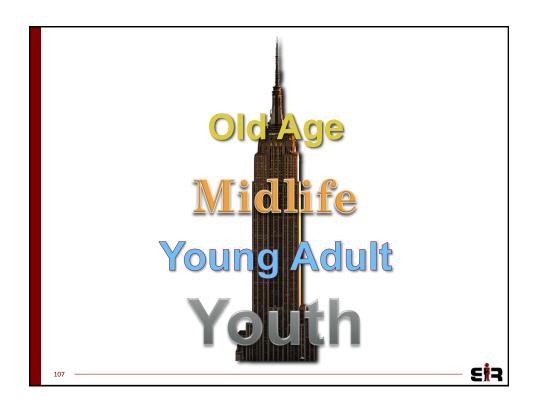




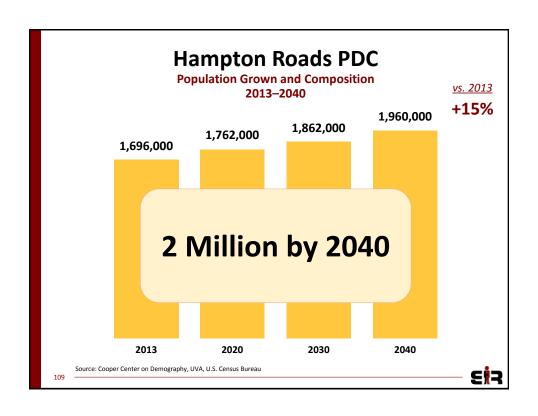


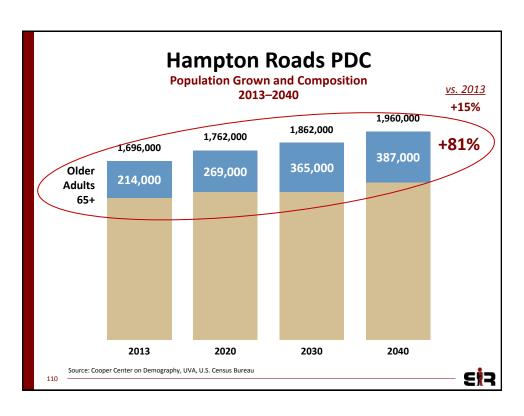


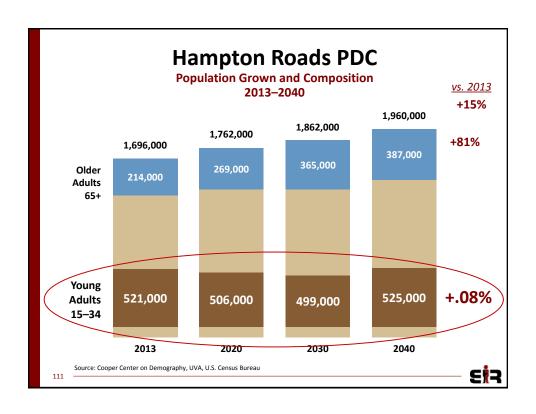




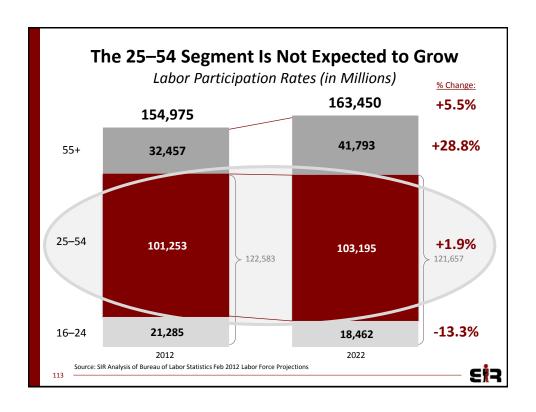


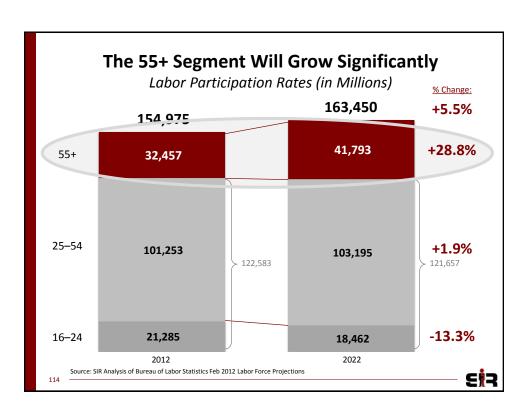


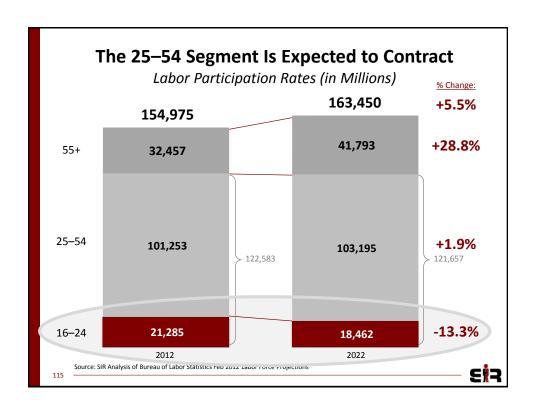


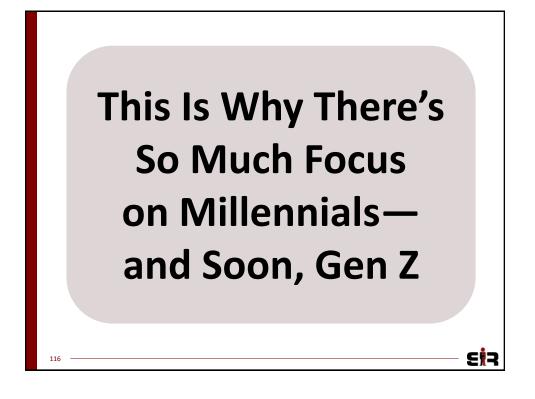


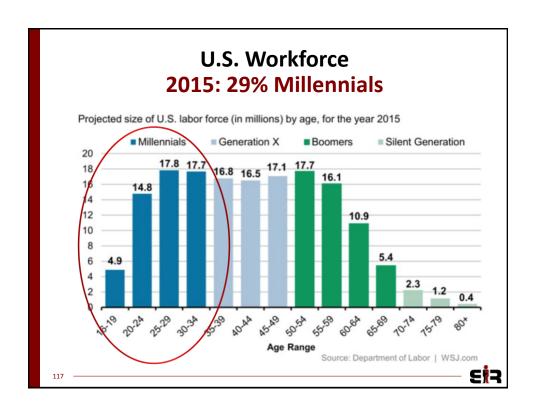
Age Shift Impact on the Future Workforce Pipeline?

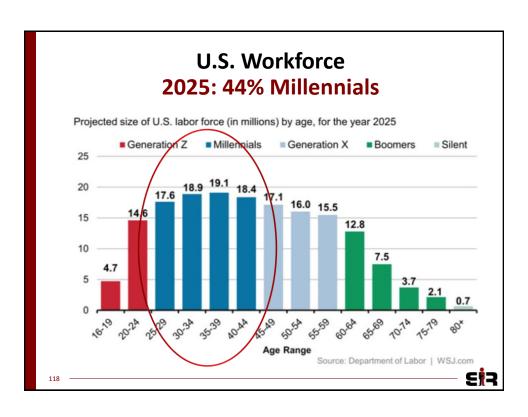












SIR's Millennial City Placemaking Research

119



88%

of young people want to be in an urban-feeling setting



What Makes a City a Special Place for Young People?

When you think about a city as a place you'd really want to live, how important are each of the following to you? (1–5 scale) Offers outdoor recreation options Higher education options Offers a great food scene Is diverse Has a variety of employment options Has access to water (i.e., river, lakes, ocean) within the region Offers an active music scene Embraces creativity Urban living environment **Embraces innovation** Has rich history Quality and affordability of housing options Embraces small business, startups, and entrepreneurship Offers an active arts scene Is near the mountains Has easy public transportation Is bikeable and walkable, not car-dependent

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121

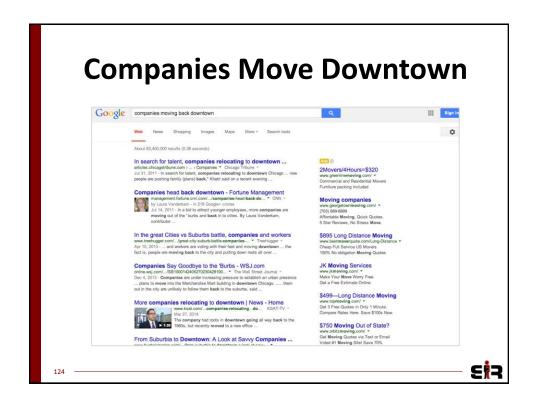
For Millennials, Expectations for Safety, Variety of Employment, and Quality and Affordability of Housing Top the List

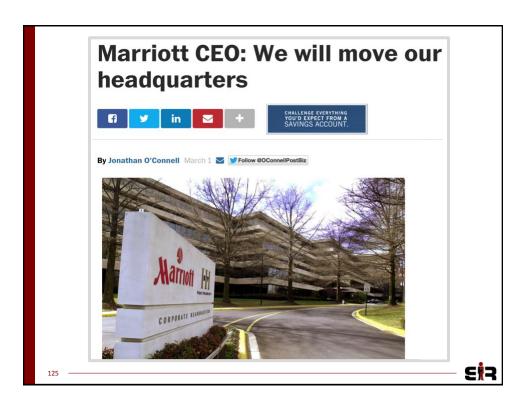
| | | Raleigh NC | Wash. DC | Charlotte NC | Austin TX | Atlanta GA | Denver CO | |
|------|---|---------------|-------------|-----------------|--------------|---------------|--------------|---|
| Si C | Is safe | 89% | 87% | 86% | 91% | 81% | 90% | _ |
| sics | Has a variety of employment options | 90% | 82% | 83% | 85% | 82% | 87% | |
| Ba | Quality <u>and</u> affordability of housing options | 92% | 83% | 87% | 87% | 83% | 83% | |
| | Offers outdoor recreation options | 71% | 60% | 71% | 77% | 71% | 76% | _ |
| | Offers a great food scene | 76% | 75% | 78% | 85% | 77% | 75% | |
| | Embraces creativity | 59% | 55% | 58% | 69% | 59% | 64% | |
| | Embraces innovation | 70% | 58% | 61% | 69% | 60% | 64% | |
| | Is near the mountains | 28% | 24% | 40% | 17% | 30% | 64% | |
| | Has access to water | 59% | 54% | 64% | 65% | 54% | 63% | |
| | Is bikeable and walkable | 46% | 50% | 41% | 43% | 44% | 61% | |
| | Has easy public transportation | 42% | 66% | 40% | 47% | 46% | 60% | |
| | Embraces small business, startups, and entrepreneurship | 54% | 48% | 60% | 61% | 54% | 57% | |
| | Higher education options | 76% | 60% | 60% | 73% | 62% | 57% | |
| | Is diverse | 60% | 63% | 55% | 69% | 55% | 55% | |
| | Urban living environment | 47% | 59% | 51% | 60% | 46% | 53% | |
| | Offers an active music scene | 51% | 36% | 46% | 53% | 49% | 49% | |
| | Offers an active arts scene | 42% | 38% | 44% | 43% | 42% | 46% | |
| | Has rich history | 42% | 47% | 39% | 41% | 42% | 42% | |

Q20. When you think about a city as a place you'd really want to live, how important are each of the following to you?

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| Aiternati | Alternatives to Cars Are All Part of Placemaking | | | | | | | | | | |
|---|--|-------|-----------------|--------------|---------------|-------------|--|--|--|--|--|
| | Raleigh NC | Wash. | Charlotte NC | Austin TX | Atlanta GA | Denve CO | | | | | |
| Is safe | 89% | 87% | 86% | 91% | 81% | 90% | | | | | |
| Has a variety of employm options | ent 90% | 82% | 83% | 85% | 82% | 87% | | | | | |
| Quality <u>and</u> affordability housing options | of 92% | 83% | 87% | 87% | 83% | 83% | | | | | |
| Offers outdoor recreation | options 71% | 60% | 71% | 77% | 71% | 76% | | | | | |
| Offers a great food scene | 76% | 75% | 78% | 85% | 77% | 75% | | | | | |
| Embraces creativity | 59% | 55% | 58% | 69% | 59% | 64% | | | | | |
| Embraces innovation | 70% | 58% | 61% | 69% | 60% | 64% | | | | | |
| Is near the mountains | 28% | 24% | 40% | 17% | 30% | 64% | | | | | |
| Has access to water | 59% | 54% | 64% | 65% | 54% | 63% | | | | | |
| Is bikeable and walkable | 46% | 50% | 41% | 43% | 44% | 61% | | | | | |
| Has easy public transport | ation 42% | 66% | 40% | 47% | 46% | 60% | | | | | |
| Embraces small business, startups, and entreprene | 5.4% | 48% | 60% | 61% | 54% | 57% | | | | | |
| Higher education options | 76% | 60% | 60% | 73% | 62% | 57% | | | | | |
| Is diverse | 60% | 63% | 55% | 69% | 55% | 55% | | | | | |
| Urban living environment | 47% | 59% | 51% | 60% | 46% | 53% | | | | | |
| Offers an active music sce | ene 51% | 36% | 46% | 53% | 49% | 49% | | | | | |
| Offers an active arts scen | e 42% | 38% | 44% | 43% | 42% | 46% | | | | | |
| Has rich history | 42% | 47% | 39% | 41% | 42% | 42% | | | | | |

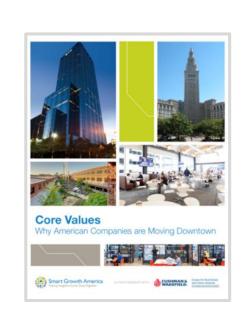




"As with many other things, our younger folks are more inclined to be Metro-accessible and more urban."

Arne M. Sorenson Chief Executive





500 recent corporate moves:

"Talent recruitment and retention"

Source: Smart Growth America

Sį̇̀∃

Cities Are Now Preparing for This Future



The New Economic Development Model

Old Model

Recruit Big Companies

People Follow Companies

Community Grows

The New Economic **Development Model**

Old Model

New Model

Continue to target and recruit companies, but also ...

Recruit Big Companies

Build Sense of Place and Community

People Follow Companies

People Will Flock to It

Community Grows

Businesses Will Grow from Within and Others Will Come



Downtown Attributes

Offers a variety of dining options Offers art and cultural opportunities

Has a rich history

Has a variety of shopping options

Has a variety of live music entertainment

Has accessible public transportation

Is culturally and ethnically diverse Offers higher education options

Has a variety of employment options

Embraces creativity

Offers outdoor recreation options

Is easy to travel to the downtown area

Is easy to get around by biking or walking

Offers quality housing options

Is safe

