

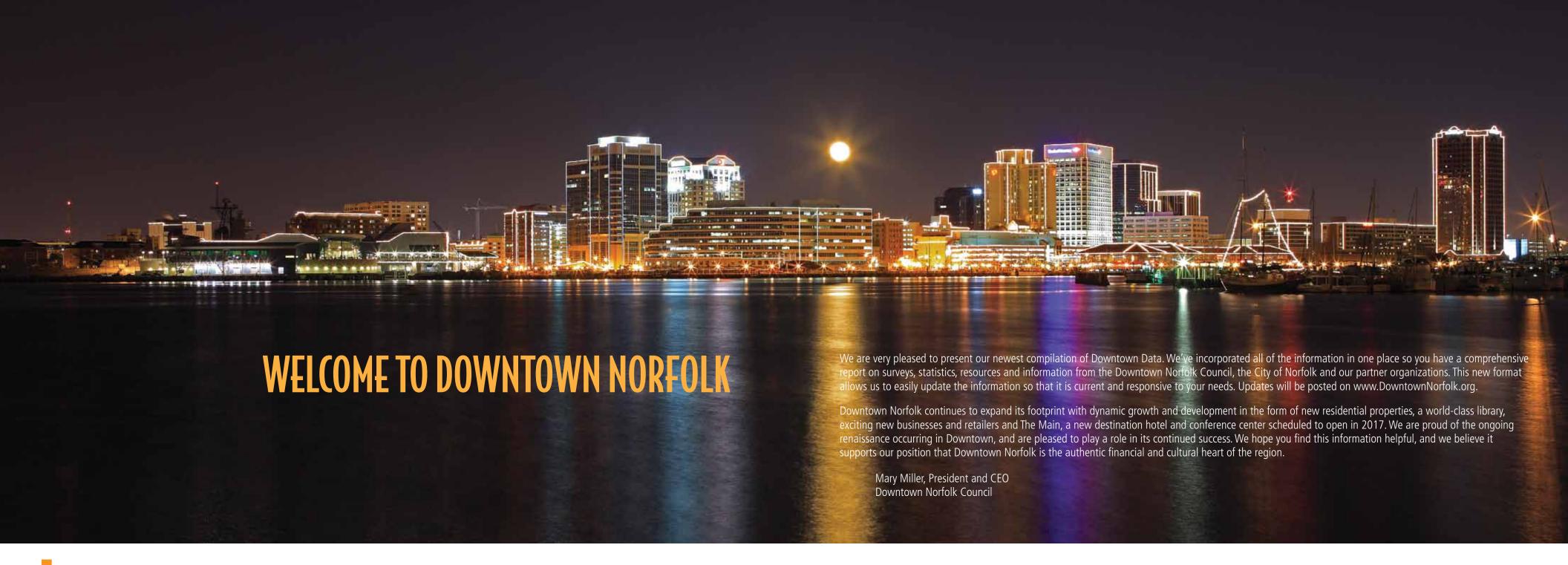
Downtown Norfolk. It just works.



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"It's all here: business, culture, architecture, the water, the energy, the future."

Patrick Masterson AIA, AECOM



"The positive change down here is real and we're proud to be a part of it."

Drew Ungvarsky President, Grow Interactive



We moved Downtown to be closer to our clients. We ended up closer to just about everything."

Alan Watt VP-Aerospace Defense, RS&H



following another down here.

Mel Price, Principal, Work Program Architects



reminds us of a quaint European city. Karine Varga

Owner, Chartreuse Bistro

so close together." Josh Fischer, Manager, Web Services Group, xTuple

"We call Granby Street the

"Technology Corridor." It's wonderful having so many forward-thinking

tech companies

PEOPLE LOVE WORKING DOWNTOWN.

AND YOU CAN QUOTE THEM ON THAT.















WHAT MAKES DOWNTOWN WORK?

Downtown Norfolk is the heart of Hampton Roads, and it doesn't matter if you're talking about it from a financial, cultural or entertainment point of view. Businesses that move and stay Downtown find themselves more connected, discover daily opportunities for collaboration with like-minded companies and enjoy the proximity to everything that makes this the region's most desirable destination.

Strategic marketing and branding initiatives are executed to effectively position Downtown as an attractive and competitive place to shop, dine, live, work, do business and be entertained. Research-based decisions on allocation of marketing dollars and messaging ensure targeted and productive campaigns. Downtown Norfolk Council (DNC) has produced some award-winning events such as Restaurant Week, Holidays in the City and the Grand Illumination Parade. Other programs include the new First Fridays street parties, online mapping, dining guides, recycling, the new Arts District, Downtown Employee Appreciation and Fun Spot Pop-up Office Breaks.

A new Strategic Initiative for Downtown has identified the next wave of priorities, including the relocation of The Plot, a truly unique urban park for the community, to the Arts District, parklets, a bike rack program and advocacy.

DNC's Public Service and Clean Team Ambassadors are on the streets 360 days a year. They patrol on foot and bicycle and effortlessly appear to be everywhere at once, greeting festival and cruise ship guests, dispensing information at the mobile kiosk, assisting the Norfolk Police Department and acting as safety escorts. They also serve the Downtown community with daily sidewalk cleanings, weed eradication and other landscape maintenance, graffiti and gum removal and the diligent maintenance of public spaces surrounding Federal properties.





Downtown Norfolk Council Mission Statement

The Downtown Norfolk Council is the unifying voice of its members and stakeholders, and the primary catalyst for advancing the collective vision for the future of Downtown. We are committed to being a leader, an advocate and a resource for Downtown's continuing development as an attractive, dynamic and economically vital place.

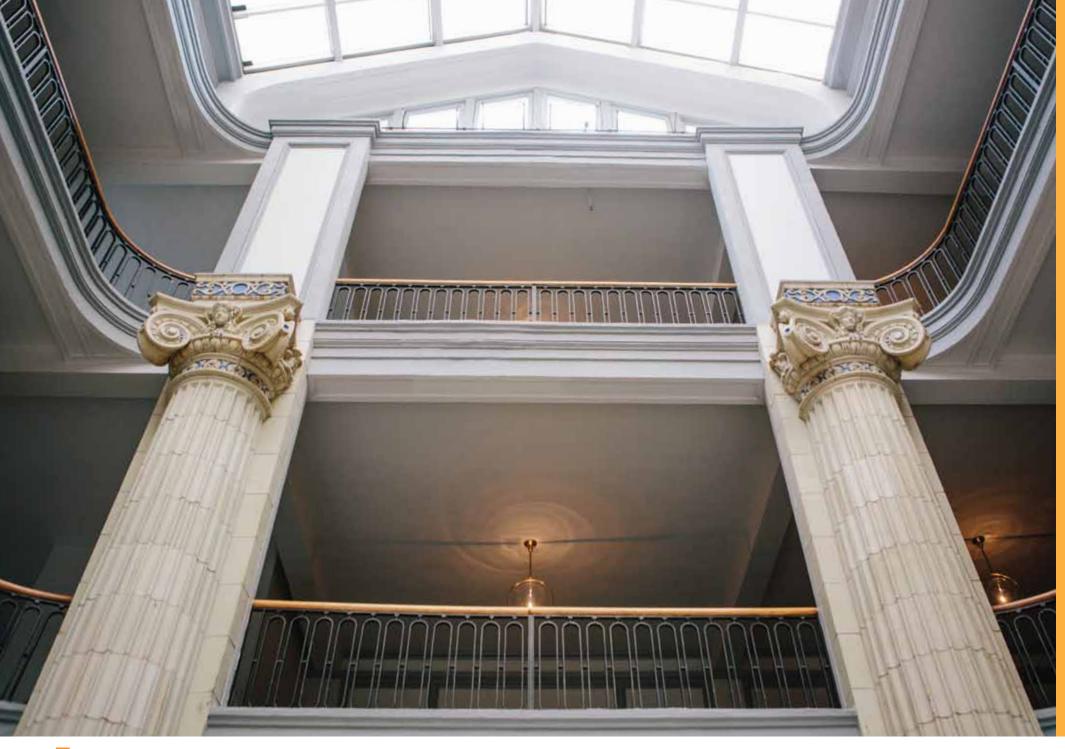
Downtown Norfolk Council Vision Statement

The Downtown Norfolk Council, as the leading advocate for Downtown Norfolk, is a strong, focused, and effective voice advancing Downtown's position as the thriving cultural, commercial and residential center of Hampton Roads.

Downtown Norfolk Council & Downtown Norfolk Improvement District

The Downtown Norfolk Council (DNC) is a membership organization committed to a dynamic, attractive and prosperous Downtown Norfolk. DNC also manages the Downtown Norfolk Improvement District (DID). Comprising 48-blocks, the District has become a national model of excellence, and the results of its funding have fueled Downtown's growth and revitalization. The majority of the tax revenue funds efforts to improve public safety, hospitality, cleaning, marketing, placemaking and streetscape improvements.





THE DOWNTOWN EVOLUTION CONTINUES.

From skyline to street level, Downtown Norfolk has been making remarkable changes over the past several years. The goal, always, is to invest in a more vibrant and desirable Downtown while preserving its classic authenticity. Here are some recently completed and nearly finished projects, which

do just that:

AMTRAK VIRGINIA Development of a \$4 million, 3,500 sq. ft. station. Service started in 2012 with the permanent station grand opening in December 2013.

CHRYSLER MUSEUM OF ART Expansion project for new exhibition space, restaurant and green initiatives. \$24 million investment. Opened May 2014.

SLOVER LIBRARY

A glass atrium and interior courtyard will connect a new structure to the restored historic Seaboard Building to house a LEED-certified, technically advanced Main Library. \$65 million investment. Ground broken May 2012. Scheduled opening January 2015.

at Government Center. \$123 million investment. Ground broken January 2012. First phase scheduled to be completed May 2014.

GOVERNOR'S SCHOOL FOR THE ARTS Consolidated campus in the historic Monroe Building. \$9 million investment. Opened May 2014.

METRO ON GRANBY A 65,000-square-foot mixed-use apartment building that includes 2,500 square feet of retail space and 65 luxury apartments.

MONTICELLO ARCADE The arcade is fast becoming a retail hub with new businesses including Norfolk Fair Trade Co., Chartreuse Bistro, Studio Posy, VIP Nail Salon, Smooth, Nest Home and an expansion of Salon Fringe.

SHARROWS Downtown is more bike-friendly than ever with the addition of the road sharing designations to Granby Street.

WAINWRIGHT BUILDING A nine-story, 83-year-old medical office tower converted to an apartment complex featuring a rooftop dog-walking area, putting green and pool. \$40 million investment.















WORKING THE NUMBERS.

40%

of primary and secondary trade area residents are between the ages of 25 and 54, strong years for consumption. Average household income of

\$75,727

in the primary trade area is comfortably higher than the \$71,842 average income for all US households.

Nearly 40%

of households in the primary trade area and more than

in the secondary trade area annually earn

2/3,000 and up. The total assessed value of real estate has risen from

\$531 million in FY2000 to

\$961 million in FY2013.



AT ANY HOUR OF ANY DAY OR EVENING, DOWNTOWN NORFOLK SIDEWALKS AND ESTABLISHMENTS REFLECT A HEALTHY MIX OF RESIDENTS, VISITORS AND OFFICE WORKERS. AND NUMBERS OF ALL THREE GROUPS CONTINUE TO RISE, WITH MORE GROWTH EXPECTED AS NEW DOWNTOWN OFFERINGS COME ON LINE.

QUICK FACTS FOR 2014

30,000 Downtown employees

4.500 Downtown residents

3998 students at TCC Downtown Norfolk campu

L435 Downtown hotel rooms

19,000 public parking spaces

Over 7 decided attendees and visitors to events and cultural facilities

active business licenses

1450 trees in Downtown Norfolk

AVERAGE HOUSEHOLD INCOME

	Primary Trade Area	Secondary Trade Area
2013 Estimated	\$75,727	\$73,347
2018 Forecast	\$88,303	\$85,945
2013-2018 Increase	16.6%	17.2%

HOUSEHOLDS BY INCOME

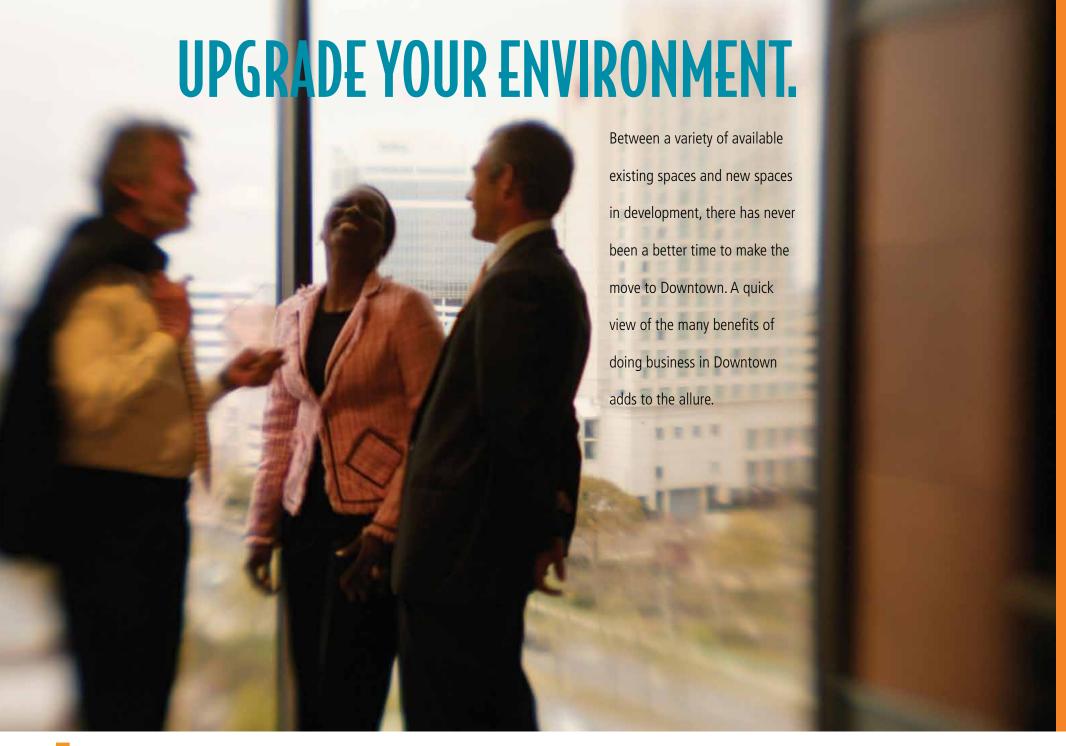
	Primary Trade Area		Secondary Trade Area	
	2013 estimated	2018 forecast	2013 estimated	2018 forecast
\$50-\$74.9k	19.2%	17.3%	19.7%	17.7%
\$75-\$99.9k	13.6%	14.1%	12.9%	13.5%
\$100-\$149.9k	15.8%	18.2%	14.2%	16.7%
\$150-\$199.9k	5.2%	8.4%	5.0%	8.1%
\$200k+	3.5%	4.3%	3.5%	4.3%

AGE DISTRIBUTION

	Primary Trade Area		Secondary Trade Area	
	2013 estimated	2018 forecast	2013 estimated	2018 forecast
Age 15-24	15.8%	14.6%	15.7%	14.5%
Age 25-34	15.1%	15.4%	13.8%	14.3%
Age 35-44	12.5%	12.6%	11.5%	11.6%
Age 45-54	14.0%	12.5%	14.0%	12.3%
Age 55-64	11.8%	12.5%	12.4%	13.4%
Age 65-74	6.7%	8.0%	8.1%	9.4%
Age 75 - 84	3.5%	3.8%	4.4%	4.9%

Source: ESRI Business Solutions; Downtown Norfolk Council; 2010 US Census; Downtown Works





- MASS TRANSIT light rail
- PASSENGER RAIL to DC and Richmond
- **AIRPORT**
- **WATERFRONT AND PORT**
- **▼** WALKABILITY/HEALTH
- **DISTINCTIVE RETAIL**
- **DOWNTOWN IMPROVEMENT DISTRICT** clean and safe
- ORGANIC BUSINESS GROWTH Monticello Arcade
- **HISTORICAL SIGNIFICANCE**
- **DINING OPTIONS** chef-owned and independent
- **QUALITY OF HOUSING OPTIONS**
- **HEALTH SERVICES**

YOUR NEIGHBORS ARE WORLD CLASS.

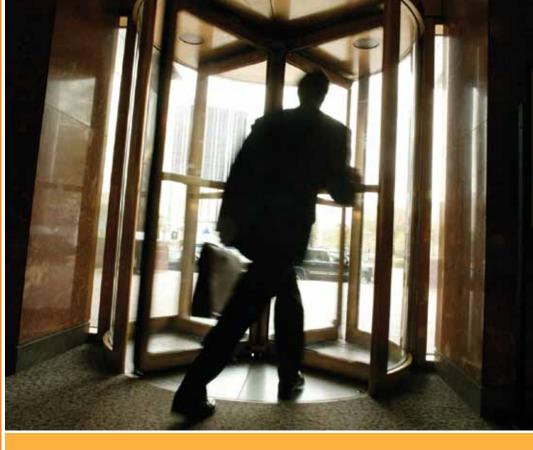
Doing business here means making connections on the street with some of the most powerful names in business.

NORFOLK SOUTHERN Downtown Norfolk is proud to serve as the corporate headquarters for this leading North American transportation provider.

MAERSK LINE, LIMITED This global company is a comprehensive provider of logistics, maritime and transportation services to U.S. Government agencies. Their prime contractors are headquartered in Downtown Norfolk.

NEW YORK TIMES CO. Their Shared Services Center, 42,000 sq. ft. of offices in the World Trade Center, is home to this division of one of the world's most highly esteemed media companies.

DOMINION ENTERPRISES This leading marketing services company with more than 600 employees is headquartered in Downtown Norfolk.



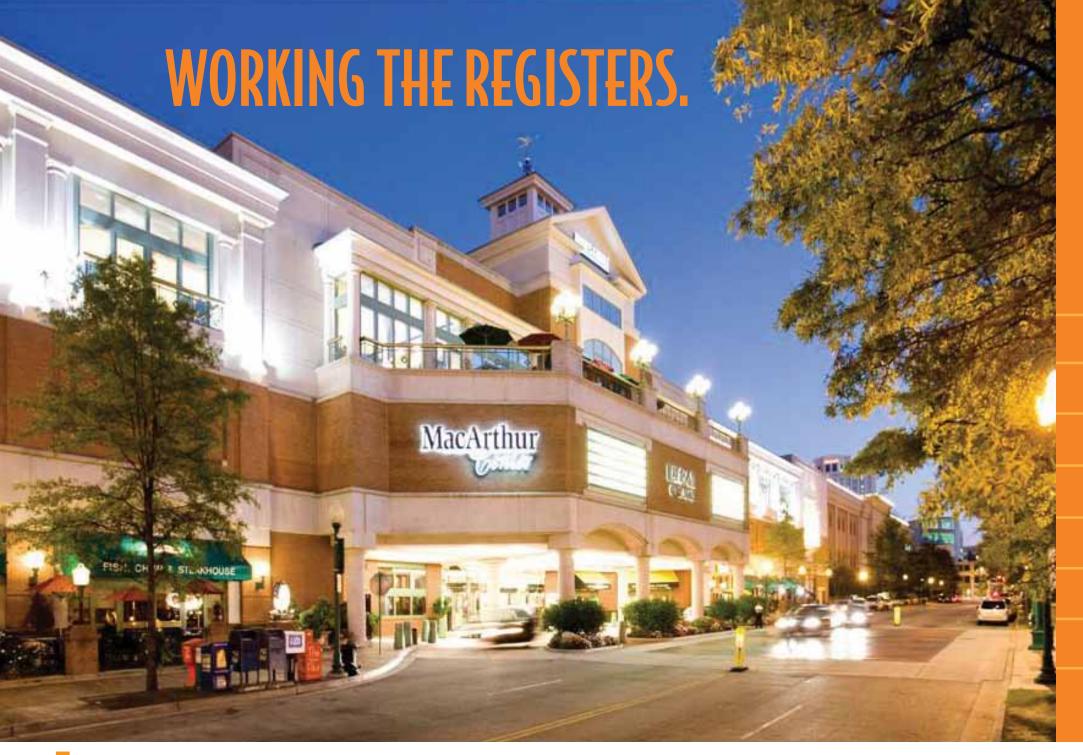
STEP INTO OUR OFFICES

Multi-Tenant Office Buildings	Total Rentable Building Area	Number of Buildings	% Vacant	
Class A	1,937,496	8	16.44%	
Class B	1,650,522	15	23.38%	
Owner Occupied	799,712	7	0%	
Гotal	4,387,730	30	19.919%	

At the beginning of 2013, the Downtown Norfolk Class A office market had one of the lowest vacancy rates of the Hampton Roads submarkets, with a 13% vacancy rate for the first quarter of 2013.

Source: The CoStar Office Report, Third Quarter 2013. Hampton Roads Office Market





It's an exciting era in Downtown Norfolk. With Virginia's only light rail system, a dynamic new skyline and a pride and energy you can feel, some amazing retail stories are being written. Isn't it time to make one of them yours?

Urban Outfitters' opening is the most significant development to enhance street-level retail on Granby Street. Other notable retailers such as Apple, Nordstrom, Michael Kors and LUSH make MacArthur Center, with one million square feet of retail space, the top shopping destination in the region. The mix of unique independent offerings from the Shops at Monticello Arcade and around Downtown, including Smooth, Lorak, Nest, Norfolk Fair Trade, Olive and a Grape, and Studio Posy provides a one-of-a-kind shopping experience.

Downtown's Façade Improvement Grant Incentive Program provides qualifying businesses matching grants up to \$10,000 to perform façade improvements including installation of signs and awnings in order to reduce improvement costs to property owners and retailers.

RETAIL BUSINESS STATISTICS FOR 2013

New street-level businesses in 2013

New businesses in MacArthur Center

Façade Improvement Program

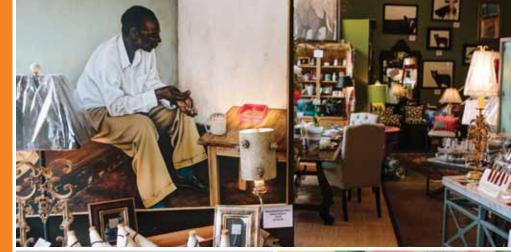
\$15,775 in grants \$13.28 per sq. ft. Average street-level rent for retail, restaurant and entertainment

114 Number of eating/drinking establishments

Number of retail businesses

Retails sales increased over

FY2013 \$346.7m FY2012 \$332.1m











THE MAJORITY OF THE RESTAURANTS IN DOWNTOWN

ARE INDEPENDENT SO OUR DINING STYLE IS FRESH

AND CHEF-INSPIRED. OUR ALREADY IMPRESSIVE LINEUP

OF RESTAURANTS AND SHOPS HAS BEEN EXPANDED

WITH NEW OFFERINGS, INCLUDING:

AN OLIVE AND A GRAPE Oilerie & Salumaria with a wide variety of imported olive oils, balsamics, spices, pastas, coffees, meats and cheeses straight from Italy. Opened October 2013.

CHARTREUSE BISTRO Offers a daily changing menu for lunch and dinner featuring local, organic and sustainable options. Opened August 2013.

FIELD GUIDE 1,500 sq. ft. restaurant featuring open-air, communal-style dining. Opened November 2013.

GERSHWIN'S Upscale piano bar and bistro. Opened April 2014.

LUCE Italian eatery and wine bar. Opened December 2013.

NORFOLK TAP ROOM Craft beers from around the world in a classic downtown setting. Opened March 2014.

PARADISE DONUTS Offering a huge variety of unique donuts as well as grab-and-go and lunch menu. Opened September 2013.

SAFFRON INDIAN BISTRO First Downtown Indian cuisine, located in the Wells Fargo Building. Opened December 2013.

YA YA ASIAN GOURMET HOUSE Traditional Chinese cuisine serving lunch and dinner. Opened December 2013.























IT'S A WONDERFUL LIFE DOWNTOWN.

MANY ASPECTS OF DAILY LIFE IN DOWNTOWN NORFOLK MAKE THIS SUCH A VIBRANT AND UNIQUE DESTINATION. HERE'S A QUICK LOOK AT SOME OF THE HIGHLIGHTS:

CULTURE

Downtown is the cultural heart of Norfolk and the region.

There is something for every taste, too, including: Virginia
Stage Company at the historic Wells Theatre, currently
undergoing a major renovation; Virginia Symphony; Harrison
Opera House; the annual Virginia Arts Festival; The Chrysler
Museum reopened in May 2014 after a major renovation;
Hurrah Players; Generic Theatre; d'Art Center and more.

WALKABILITY

Thanks to Downtown Norfolk's compact nature and water borders, one can easily walk the span of the area during a lunch break. Along the way are views of the working Elizabeth River, marinas, a mix of old and new architecture, street-level retail and dining, and the award-winning Freemason neighborhood, not to mention city streets filled with residents, visitors and business-people never shy of that spontaneous meeting at their "corner" office.

ATTRACTIONS & ENTERTAINMENT

All work and no play? That's not Downtown Norfolk, where opportunities for fun abound. The NorVa was voted Best Music Venue in America by Rolling Stone readers; Festevents hosts shows and festivals year-round, including Harborfest every June; Downtown is home to many local, chef-run restaurants and a successful, twice-yearly Restaurant Week; professional sports with the Baltimore Orioles' Triple-A affiliate Norfolk Tides, and the NHL's Anaheim Ducks' affiliate Norfolk Admirals; plus other fun stops for all ages and tastes.

LIGHT RAIL

The first passengers boarded The Tide light rail system in August 2012. Serving as a starter line for the region, The Tide connects Downtown with other parts of the city, running east to Norfolk's border with Virginia Beach. Ridership has exceeded projections since the cars started rolling.

WATERFRONT

Downtown Norfolk is bordered on two sides by the Elizabeth River. While this is a working river traveled by tugs and military ships in for repair, sailboats and personal motor craft share the water, too. There are many lovely areas to take a lunch, jog or just sit and contemplate. Town Point Park, on the water, is home to many festivals for much of the year, while condos and homes throughout Downtown overlook all the nautical comings and goings.

ARTS DISTRICT

Inspired by a two-day Better Block initiative in 2013 that brought thousands of visitors, musicians and retailers to a rundown and seldom-used area north of Brambleton Avenue, an Arts District was born. The planning and renovations continue, with a goal of turning this into an area that welcomes artists, new businesses, visitors and residents.

\$318,949

Average sales price of single-family homes, condominiums

Increase in number of apartments from 2010 to present

10%

Vacancy rate of apartments Downtown



DOWNTOWN NORFOLK WORKS. NOW LET'S WORK TOGETHER.





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